

PERFORMANCE FRAMEWORK

Area	Performance Objective	Annual Check
Oversight	Effective Oversight Committee (OC) is in place with membership and plans aligned with the Global Fund (GF) grant priorities and relevant national processes (e.g. national program reviews and national planning).	Does your Coordinating Mechanism have an Oversight strategy? (ER 3A)
		Does the OC have the following skills: financial management, disease-specific expertise, procurement and supply management, program management? (ER 3B)
		Does the OC include Key and vulnerable populations / People living with the disease(s) (KVP/PLWD) representative(s)? (ER 3B)
	The Oversight Committee (OC) uses strategic information and analysis effectively, supporting evidenced-based decision-making throughout the GF grant-life cycle.	Does the OC regularly collect strategic information, including from non-implementers of GF grants through consultations and/or site visits, for data-driven decision-making? These may include community-lead monitoring (CLM) observatories, human rights complaints mechanisms, ... (ER3C)
	The Coordinating Mechanism works effectively with PRs to identify and mitigate risks, bottlenecks and challenges to grant delivery (adopts risk management approach).	Does the OC meet regularly with Principal Recipients (PRs) to collect strategic information and discuss implementation progress, challenges, risks, or the need for program revisions? (ER 3D)
		Does the Coordinating Mechanism (General Assembly - GA) make decisions when problems and challenges are identified? (ER 3E)
		Does the Coordinating Mechanism regularly share and follow up on oversight results with the Global Fund and in-country stakeholders? (ER 3F)
Engagement	Coordinating Mechanism constituencies selection/election processes abide by principles of good governance (are transparent, ethical and well-documented) and ensure quality engagement.	Does the Coordinating Mechanism support the realization of co-financing commitments.
		Does the Coordinating Mechanism discuss co-financing on its meetings and with key stakeholders?
		Are key affected and most at risk groups represented in the Coordinating Mechanism? (ER 4G) (ER 4H)
		Are the relevant ministries in the fight against the diseases represented in the Coordinating Mechanism, in line with the epidemiological context of the country?
		Does the Coordinating Mechanism have balanced gender representation? (ER 4I)
	Coordinating Mechanism constituencies actively engage and input into GF processes.	Are the elections of Coordinating Mechanism members representing civil society constituencies well-documented? (ER 5J)
		Does the Coordinating Mechanism elect Chair and Vice Chair(s) from different sectors and also follow good governance principles of periodic change and rotation of leadership? (ER 5M)
	Coordinating Mechanism members (particularly CS members) carry out activities to solicit inputs from and provide feedback within their constituencies to contribute to sound decisions.	Does the non-state sector (Private Sector / Civil Society / Academia) account for at least 40% of the Coordinating Mechanism seats? (ER 5K)
		Are non-state members actively engaged in all key committees (oversight, executive, ethics)?
	Coordinating Mechanism representatives (particularly Civil Society members) engage in country processes on national response (e.g., National Strategic Planning, Program Reviews and Prioritization, Development Partner's Country Operational Planning).	Do Coordinating Mechanism members actively seek inputs from and provide feedback to their constituencies (particularly CS members, on barriers to access quality services)? (ER 5L)
		Does the Coordinating Mechanism contribute to the development of the National Strategic Plan, including community-system strengthening?

Positioning	The Coordinating Mechanism proactively defines a “strategic positioning” vision to ensure alignment with and/or integration into national structures/coordinating bodies and formal links with donor partner platforms.	Does the Coordinating Mechanism know the health governance landscape they operate in?
		Does the Coordinating Mechanism have a Positioning plan?
	The Coordinating Mechanism ensures buy-in and ownership of the vision by all relevant stakeholders (particularly national government).	How strong are linkages between the Coordinating Mechanism and other health governance platforms?
	The Coordinating Mechanism aligns its functions and structures with the national response for enhanced harmonization of systems, processes and decision-making for greater impact and efficiencies.	How well is the Coordinating Mechanism integrated with the health governance of the country / region?
	Civil society members and communities are proactively represented and engaged in coordination, governance and decision-making bodies and processes beyond the Coordinating Mechanism.	Is civil society engagement being institutionalised?
Operations	The Coordinating Mechanism ensures ethical decision-making processes are adopted and mainstreamed throughout its operations.	Does your Coordinating Mechanism have mechanisms to ensure ethical decision-making? (ER 6N, 6Q, 6R)
		Does the Coordinating Mechanism follow procedures to prevent or mitigate conflicts of interest, for instance during the (PR) selection process? (ER 6O, 6P)
		Does the Coordinating Mechanism respond to Ethical issues? (ER 6S)
	The Coordinating Mechanism Secretariat provides effective administrative and strategic support to the CCM and its structures.	Does the CM Secretariat provide adequate information to Coordinating Mechanism members, to help them perform their role?
		Does the Leadership provide effective performance management of CM Secretariat staff?
		Does the CM Secretariat ensure effective management of the Coordinating Mechanism's resources?
	The Coordinating Mechanism has appropriate and relevant structures in place, which operate optimally and efficiently.	Are Coordinating Mechanism members prepared to take on their role?
		Does the Coordinating Mechanism regularly review its structure and associated governance documents to ensure relevance? Open seats to be assigned every cycle to an emerging targeted group or technical partner are encouraged.
	Coordinating Mechanism’s operations are effectively managed.	Does the Coordinating Mechanism perform its core functions?