

The Global Fund Strategy Framework (2023-2028)

As approved by The Global Fund Board on 22 July 2021

Global Fund 2023-2028 Strategy Vision and Mission

2023-2028 Strategy Vision

VISION:

A world free of the burden of AIDS, tuberculosis and malaria with better, equitable health for all.

2023-2028 Strategy Mission

MISSION:

To attract, leverage and invest additional resources to end the epidemics of HIV, tuberculosis and malaria, reduce health inequities and support attainment of the Sustainable Development Goals.

OUR
PRIMARY
GOAL ▶

END AIDS,
TB AND
MALARIA

WORKING WITH
AND TO SERVE THE
HEALTH NEEDS OF
PEOPLE AND
COMMUNITIES



MUTUALLY
REINFORCING
CONTRIBUTORY
OBJECTIVES ▶

Maximizing
People-centered
Integrated Systems
for Health to Deliver
Impact, Resilience and
Sustainability

Maximizing
the Engagement
and Leadership of Most
Affected Communities
to Leave No One Behind

Maximizing Health
Equity, Gender Equality
and Human Rights

Mobilizing Increased Resources

EVOLVING
OBJECTIVE ▶

Contribute to Pandemic Preparedness and Response

DELIVERED
THROUGH THE
INCLUSIVE
GLOBAL FUND
PARTNERSHIP
MODEL ▶

Partnership Enablers

Raising and effectively investing additional resources behind strong,
country-owned plans, to maximize progress towards the 2030 SDG targets

Operationalized through the Global Fund Partnership, with clear roles
& accountabilities, in support of country ownership

OUR PRIMARY
GOAL

SUB-
OBJECTIVES

End AIDS, TB and Malaria		
<p>To reach the ambitious SDG targets for HIV, TB and malaria, the Global Fund will support catalytic, people-centered HIV, TB and malaria (HTM) investments tailored to maximize impact, equity, quality and build sustainability according to local context, based on country-owned plans and aligned with technical partner guidance, including through:</p> <ul style="list-style-type: none">• Redoubled focus on HTM incidence reduction• Addressing structural barriers to HTM outcomes		
<p>HIV</p> <ul style="list-style-type: none">• Accelerate access to and effective use of precision combination prevention, with behavioral, biomedical and structural components tailored to the needs of populations at high risk of HIV infection, especially key and vulnerable populations (KVP)• Provide quality, people-centered diagnosis, treatment and care, to improve well-being for people living with HIV (PLHIV), prevent premature mortality and eliminate HIV transmission• Advocate for and promote legislative, practice, program and policy changes to reduce HIV-related stigma, discrimination, criminalization, other barriers and inequities and uphold the rights of PLHIV and KVP	<p>TB</p> <ul style="list-style-type: none">• Focus on finding and treating all people with DS-TB and DR-TB through equitable, people-centered approaches• Scale up TB prevention with emphasis on TB preventive treatment and airborne infection prevention and control• Improve the quality of TB services across the TB care cascade including management of comorbidities• Adapt TB programming to respond to the evolving situation, including through rapid deployment of new tools and innovations• Promote enabling environments, in collaboration with partners and affected communities, to reduce TB-related stigma, discrimination, human rights and gender-related barriers to care; and advance approaches to address catastrophic cost due to TB	<p>Malaria</p> <ul style="list-style-type: none">• Ensure optimal vector control coverage• Expand equitable access to quality, early diagnosis and treatment of malaria, through health facilities, at community level and in the private sector• Implement malaria interventions, tailored to sub-national level, using granular data and capacitating decision-making and action• Drive toward elimination and facilitate prevention of reestablishment• Accelerate reductions in malaria in high burden areas and achieve sub-regional elimination in select areas of sub-Saharan Africa to demonstrate the path to eradication

MUTUALLY REINFORCING CONTRIBUTORY OBJECTIVES	Maximizing People-centered Integrated Systems for Health to Deliver Impact, Resilience and Sustainability	Maximizing the Engagement and Leadership of Most Affected Communities to Leave No One Behind	Maximizing Health Equity, Gender Equality and Human Rights
SUB- OBJECTIVES	<p>To catalyze sustainable HTM and broader health outcomes and in support of UHC, the Global Fund will strengthen RSSH by supporting countries and communities to:</p> <ul style="list-style-type: none"> • Deliver integrated, people-centered quality services • Strengthen and reinforce community systems and community-led programming, integrated within national health and social systems • Strengthen generation and use of quality, timely, transparent, and disaggregated digital and secure data at all levels, aligned with human rights principles • Strengthen the ecosystem of quality supply chains to improve the end-to-end management of national health products and laboratory services • NextGen market shaping focus on equitable access to quality health products through innovation, partnership, and promoting sustainable sourcing and supply chains at global, national and community levels • As part of Global Fund efforts to strengthen country oversight of the overall health system, better engage and harness the private sector to improve the scale, quality and affordability of services wherever patients seek it • Deepen partnerships between governments & non-public sector actors to enhance sustainability, transition-readiness and reach of services, including through social contracting 	<p>To deliver greater impact and ensure the HTM response is responsive to and led by those living with and most affected by the 3 diseases, the Global Fund will reinforce community leadership by:</p> <ul style="list-style-type: none"> • Accelerating the evolution of CCMs and community-led platforms to strengthen inclusive decision-making, oversight and evaluation throughout Global Fund-related processes • Evolving Global Fund business processes, guidelines, tools and practices to support community-led organizations to deliver services and oversight, and to be engaged as providers of technical expertise • Supporting community- and civil society-led advocacy to reinforce the prioritization of health investments and drive toward UHC • Expanding partnerships with communities living with and affected by emerging and related health areas to support more inclusive, responsive and effective systems for health 	<p>To improve HTM outcomes and drive more equitable access to health services, the Global Fund will support countries and communities by:</p> <ul style="list-style-type: none"> • Scaling up comprehensive programs and approaches to remove human rights and gender-related barriers across the portfolio • Supporting comprehensive SRHR programs and their strengthened integration with HIV services for women in all their diversity and their partners • Advancing youth-responsive programming, including for AGYW and young KVP and their partners • Deploying quantitative and qualitative data to identify drivers of HTM inequity and inform targeted responses, including by gender, age, geography, income and for KVP • Leveraging the Global Fund’s diplomatic voice to challenge laws, policies and practices that limit impact on HTM
Mobilizing Increased Resources			
SUB- OBJECTIVES	<p>To strengthen the scale, sustainability, efficiency and effectiveness of health financing for national and community responses the Global Fund will work across the partnership to:</p> <ul style="list-style-type: none"> • Increase international financial and programmatic resources for health from current and new public and private sources • Catalyze domestic resource mobilization for health to meet the urgent health needs for SDG 3 • Strengthen focus on VfM to enhance economy, efficiency, effectiveness, equity & sustainability of Global Fund-supported country programs & systems for health • Leverage blended finance and debt swaps to translate unprecedented levels of debt and borrowing into tangible health outcomes • Support country health financing systems to improve sustainability, including reducing financial barriers to access and strengthening purchasing efficiency 		

Contribute to Pandemic Preparedness and Response (PPR)

Working collaboratively with actors across the global health architecture under an evolving objective, the Global Fund will leverage its core strengths and HIV, TB and malaria capacities and contributions to RSSH, community leadership and engagement, and equity, gender equality and human rights to build pandemic preparedness and response capabilities and contribute to resilient and sustainable systems for health.

Approach

- Leveraging the Global Fund partnership model and principles to contribute to PPR, strengthen the resilience of HIV, TB and malaria programs and contribute to wider systems strengthening and resilience.

Focus

- Scaling up investments that build the resilience of HTM programs to current and future threats
- Building front-line capacity for detection and rapid response to epidemics and pandemics at facility and community levels
- Scaling up and integration of community systems capacity for detection and response
- Strengthening disease surveillance systems, including the use of real-time digital data and detection capacity
- Strengthening laboratory systems, supply chains and diagnostic capacity to meet HTM program demand and respond to outbreaks
- Addressing the threat of drug and insecticide resistance, and encouraging climate, environmentally-sensitive and One Health approaches
- Leveraging the Global Fund’s platform to build solidarity for equitable, gender-responsive and human rights-based approaches
- Championing community and civil society leadership and participation in pandemic preparedness and response planning, decision-making and oversight

Equipping the Global Fund Partnership to deliver the new Strategy: Partnership Enablers

DELIVERED
THROUGH THE
INCLUSIVE GLOBAL
FUND PARTNERSHIP
MODEL

Partnership Enablers: How We Work	
	<p>Working as accountable partners across the global health and development architecture and in support of the 2030 SDGs goals:</p> <p>The Global Fund Partnership: Communities, governments, civil society, donors, technical partners, private sector and other partners working together at all levels to deliver results, each with distinct, complementary roles and accountabilities, in support of core principles of impact, equity, human rights and country ownership, adapted to local context.</p> <p>The Global Fund Model: Raising and effectively deploying additional resources to fund ambitious, equitable, country-owned health plans developed based on global technical guidance to accelerate and maximize progress towards 2030 SDG targets.</p> <p>Secretariat: Supporting delivery of the Strategy through appropriate, flexible and responsive grant lifecycle processes, tailored to country context – from COE to transition settings – and strengthened collaboration with other global health actors.</p> <p>Board: Providing effective leadership, guidance, oversight and decisions to achieve the Global Fund mission.</p> <p>Independent Global Fund Bodies: Independent technical review, evaluation, OIG and assurance oversight in support of the Strategy’s delivery and accountability.</p>

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Acronyms used in the Strategy Framework

AGYW	Adolescent girls and young women, aged 15-24 years	PLHIV	People living with HIV
CCM	Country Coordinating Mechanism	PPR	Pandemic preparedness and response
COE	Challenging Operating Environment	RSSH	Resilient and sustainable systems for health
DR-TB	Drug-resistant TB	SDG	Sustainable Development Goal
DS-TB	Drug-susceptible TB	SRHR	Sexual and reproductive health and rights
HTM	HIV, tuberculosis and malaria	UHC	Universal health coverage
KVP	Key and vulnerable populations	VfM	Value for money
OIG	Office of the Inspector General		



The Global Fund to Fight
AIDS, Tuberculosis and Malaria

+41 58 791 1700
theglobalfund.org